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Consolidated Financial Results
for the Nine Months Ended December 31, 2024
[Under Japanese GAAP]
(Summary of Japanese announcement)

February 14, 2025

Company name: Japan Asia Investment Co., Ltd.
 URL: <https://www.jaic-vc.co.jp/>
 Listing: Tokyo Stock Exchange, Standard Market
 Securities code: 8518
 Representative: Shun Maruyama, Representative Director, President & CEO
 Inquiries: Kenji Kishimoto, Board Director, Managing Executive Officer CFO
 Telephone: +81-3-3221-8518 (main)
 Scheduled date to file semi-annual securities report: February 14, 2025
 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes (Japanese-language only)
 Holding of financial results briefing: None

(Throughout this report, yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
December 31, 2024	2,631	52.3	209	—	296	—	574	—
December 31, 2023	1,728	(48.8)	(829)	—	(942)	—	(1,273)	—

(Note) Comprehensive Income

For the nine months ended December 31, 2024: 453 millions of yen (—%)

For the nine months ended December 31, 2023: (1,936) millions of yen (—%)

	Basic earnings per share		Diluted earnings per share	
	Yen		Yen	
Nine months ended				
December 31, 2024	27.68		—	
December 31, 2023	(71.92)		—	

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
December 31, 2024	15,568	7,330	44.6	312.92
March 31, 2024	16,796	6,132	33.0	312.71

(Reference) Equity

As of December 31, 2024: 6,948 millions of yen

As of March 31, 2024: 5,536 millions of yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2024	—	0.00	—	0.00	0.00
Fiscal year ending March 31, 2025	—	0.00	—		
Fiscal year ending March 31, 2025 (forecast)				0.00	0.00

(Note) Revision of dividends forecast during the current quarterly period: None

3. Outlook for the fiscal year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

The overall private equity investment business conducted by the Group (including investment partnerships) is significantly affected by changing factors such as stock markets, given the characteristics of the business. In addition, it has been difficult to forecast results reasonably in the rapidly changing environment. Therefore, we do not disclose the results forecast. For the convenience of investors and shareholders, however, we disclose “Result forecast consolidated under the Previous Accounting Standard” even though it doesn’t have enough rationality. For details, please refer to “Information for Reference Purposes: Consolidated Financial Statements, etc., under the Previous Accounting Standards 2. Outlook for the fiscal year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)” on page 15 in this report.

The “Result forecast consolidated under the Previous Accounting Standard” and any other forward-looking statements in this document are based upon the information currently available to JAIC at the time of writing and certain assumptions. The achievement is not promised. Numerous factors could cause actual results to differ materially from these result forecasts. For details, please refer to “Notice of Revision on “Result Forecast Consolidated under the Previous Accounting Standard” disclosed on February 14, 2025 (Japanese-language only).

***Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: - company (Company name: -)

Excluded: 7 companies (Company name: 7 Investment Funds)

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements : None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(Note) For details, please refer to “3. Consolidated Financial Statements (4) Notes on Quarterly Consolidated Financial Statements” on page 12 of the attached documents for detailed information.

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2024	22,284,392 shares
As of March 31, 2024	17,884,392 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2024	78,009 shares
As of March 31, 2024	181,009 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2024	20,765,423 shares
Nine months ended December 31, 2023	17,703,383 shares

* Quarterly consolidated financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The additional materials of the financial results for the nine months ended December 31, 2024 will be released on our website on February 14, 2025 (Japanese-language only).

The “Result forecast consolidated under the Previous Accounting Standard” and any other forward-looking statements in this document are based upon the information currently available to the Group at the time of writing and certain assumptions. The achievement is not promised. Numerous factors could cause actual results to differ materially from these result forecasts. For details, please refer to “Information for Reference Purposes: Consolidated Financial Statements, etc., under the Previous Accounting Standards 2. Outlook for the fiscal year ending March 31, 2025 (April 1, 2024 to March 31, 2025)” on page 15 in this report and “Notice of Revision on “Result Forecast Consolidated under the Previous Accounting Standard” disclosed on February 14, 2025 (Japanese-language only).

1. Business Performance and Financial Condition

(1) Breakdown of operating revenue and operating cost

(Millions of yen)

	For the nine months ended December 31, 2023 (from April 1, 2023 to December 31, 2023)	For the nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)	For the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Total operating revenue	1,728	2,631	2,444
Management fees	92	94	123
Proceeds of sales of operational investment securities	816	1,075	1,244
Fund interests income and Income gains etc.	790	1,424	1,023
Other operating revenue	28	37	53
Total operating cost	1,586	1,469	2,279
Cost of securities sold	337	719	621
Investment write-offs & Provision for allowance for possible investment losses	607	28	777
Fund interests losses etc.	629	706	863
Other operating cost	11	15	16
Operating gross profit	142	1,161	165

(2) Breakdown of Loans payable and bonds

(Millions of yen)

	As of December 31, 2023	As of December 31, 2024	As of March 31, 2024
Total of loans payable and bonds	9,114	7,339	9,833
Loans payable; Non-consolidated base	4,314	3,495	4,314
Loans payable by project finance and bonds; Consolidated projects	4,799	3,843	5,519

2. Business Position

(1) JAIC-Backed IPOs (JAIC+Funds)

i) Number of IPOs

	For the nine months ended December 31, 2023 (from April 1, 2023 to December 31, 2023)	For the nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)	For the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Number of IPOs (total of Japan & overseas)	1 company	1 company	1 company
First price multiple (average of Japan & overseas)	1.4 times	1.4 times	1.4 times

Note: First price multiple = Market value of shares held by the Group calculated at first price/Total our acquisition cost.
We do not include listed shares those we acquired by equity swaps when we calculate the first price multiple.

ii) JAIC-Backed IPOs

For the nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)

Company Name	Date of IPO	Market	Business	Head quarters
K. UNO Co., Ltd.	8-Oct-24	NSE Next	Manufacturing and sales, custom-made orders, remodeling, and repairs related to jewelry and watches	Japan

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Company Name	Date of IPO	Market	Business	Head quarters
JAPAN SYSTEMBANK CORPORATION	14-Apr-23	NSE Main	Operation of coin-operated parking lots, sales, and maintenance of parking equipment	Japan

iii) Unrealized gains and losses on listed operating investment stocks (Note)

(Millions of yen)

	As of December 31, 2023	As of December 31, 2024	As of March 31, 2024
Unrealized gain (loss)	34	(0)	(0)

Note: "Unrealized gain (loss)" shows the amount attributable to the Group of the difference between the acquisition cost and the amount recorded on the quarterly consolidated balance sheet or consolidated balance sheet of the stock listed on the stock exchange among the stocks held as operating investment securities by the Group and by the investment funds managed under the Group.

(2) Management of Investment Funds (Funds for which JAIC and its Group are responsible for management and provision of essential information)

i) Balance of funds under management

	As of December 31, 2023			As of December 31, 2024			As of March 31, 2024		
	Number of funds	Commitment amount of investment funds (Millions of yen)	Net asset value of investment funds (Millions of yen)	Number of funds	Commitment amount of investment funds (Millions of yen)	Net asset value of investment funds (Millions of yen)	Number of funds	Commitment amount of investment funds (Millions of yen)	Net asset value of investment funds (Millions of yen)
During operation period	6	12,612	4,002	7	12,612	4,330	6	12,612	3,928
Maturity is being extended	-	-	-	-	-	-	-	-	-
During liquidation procedure	2	2,804	1,014	-	-	-	2	2,885	881
Total [Total commitment amount of JAIC group]	8	15,416 [2,404]	5,016	7	12,612 [1,547]	4,330	8	15,497 [2,428]	4,809

ii) Funds during operation period (as of December 31, 2024)

Name of fund	Inception	Maturity	Total commitment amount (Millions of yen)	Features
JAIC Venture Capital Investment L.P.	Feb. 2016	Feb. 2027	2,000	Secondary investment fund targeting mainly venture companies in Japan. Domestic leading financial institution invested in this fund.
Succession Investment Limited Partnership, I	Jun. 2017	Jun. 2027	3,000	General partner of the Fund is a joint venture between JAIC and Aozora Bank, Ltd. an affiliated company not covered by the equity method. Supporting the business succession needs of SMEs in Japan.
JAIC-Solar Fund, L.P., II	Mar. 2020	Dec. 2039	1,359	Investment target of the Fund is mega solar projects in operation.
Hokkaido SME Global Fund, L.P.	Apr. 2020	Dec. 2026	100	JAIC and Asian Market Planning Co., Ltd. jointly manage the Fund as Co-GP. Investing in SMEs in Hokkaido that operate or aim to operate in overseas market and that promote business to meet inbound demand

Name of fund	Inception	Maturity	Total commitment amount (Millions of yen)	Features
AJC Venture Capital Investment Limited Partnership	Jun. 2021	Jun. 2031	1,001	Secondary investment fund targeting mainly venture companies in Japan. General partner of the Fund is a joint venture between JAIC and Aozora Bank, Ltd. an affiliated company not covered by the equity method.
Succession Investment Limited Partnership, II	Aug. 2022	Aug. 2032	5,101	Supporting the business succession needs of SMEs in Japan. Managed by AJ Capital Co., Ltd, a joint venture between JAIC and Aozora Bank, Ltd.
JAIC Partners Fund, L.P. (former JAIC Wealth Fund, L.P.)	Jun. 2024	Dec. 2033	51	Fund targeting mainly listed and unlisted companies which are expected to increase their corporate value through business alliances with JAIC. Managed by JAIC and Governance Partners Co., Ltd.

Notes:

1. The amounts stated for funds denominated in foreign currencies are calculated based on the exchange rate prevailing on the final day of the fiscal year-end. Therefore, changes in assets under management include the amount affected by exchange rates.
2. The total amount of fund is listed as the amount of commitment base.

3. Consolidated Financial Statements

(1) Consolidated Balance Sheets

	(Millions of yen)	
	As of March 31, 2024	As of December 31, 2024
Assets		
Current assets		
Cash and deposits	2,544	4,456
Operational investment securities	7,067	5,996
Allowance for possible investment loss	(1,136)	(642)
Operating loans	218	6
Other	358	339
Allowance for doubtful accounts	(103)	(0)
Total current assets	8,948	10,155
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,711	1,346
Accumulated depreciation	(141)	(52)
Buildings and structures, net	1,570	1,293
Machinery and equipment	3,807	3,356
Accumulated depreciation	(720)	(860)
Machinery and equipment, net	3,086	2,495
Vehicles, tools, furniture and fixtures	240	251
Accumulated depreciation	(76)	(76)
Vehicles, tools, furniture and fixtures, net	164	175
Land	369	282
Construction in progress	786	172
Total property, plant and equipment	5,977	4,419
Intangible assets		
Power production facilities concessions	1,195	643
Other	132	95
Total intangible assets	1,328	739
Investments and other assets		
Investment securities	75	57
Distressed receivables	103	103
Other	466	196
Allowance for doubtful accounts	(103)	(103)
Total investments and other assets	542	254
Total non-current assets	7,847	5,413
Total assets	16,796	15,568

(Millions of yen)

	As of March 31, 2024	As of December 31, 2024
Liabilities		
Current liabilities		
Short-term borrowings	901	1,151
Current portion of bonds payable	8	8
Accrued expenses	158	59
Income taxes payable	55	259
Provision for bonuses	45	20
Other	160	167
Total current liabilities	1,330	1,666
Non-current liabilities		
Bonds payable	162	158
Long-term borrowings	8,761	6,020
Deferred tax liabilities	13	15
Retirement benefit liability	127	134
Asset retirement obligations	254	241
Other	13	—
Total non-current liabilities	9,333	6,571
Total liabilities	10,663	8,237
Net assets		
Shareholders' equity		
Share capital	5,426	5,925
Capital surplus	3,631	3,966
Retained earnings	(3,576)	(3,002)
Treasury shares	(353)	(152)
Total shareholders' equity	5,126	6,737
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	71	112
Deferred gains or losses on hedges	(13)	—
Foreign currency translation adjustment	351	98
Total accumulated other comprehensive income	409	211
Share acquisition rights	36	—
Non-controlling interests	560	381
Total net assets	6,132	7,330
Total liabilities and net assets	16,796	15,568

(2) Consolidated Statements of Income

	(Millions of yen)	
	For nine months ended December 31, 2023 (from April 1, 2023 to December 31, 2023)	For nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)
Operating revenue	1,728	2,631
Operating costs	1,586	1,469
Operating gross profit	142	1,161
Selling, general and administrative expenses	972	952
Operating profit (loss)	(829)	209
Non-operating income		
Interest income	3	1
Dividend income	1	1
Foreign exchange gains	12	247
Rental income from facilities	3	3
Miscellaneous income	0	1
Total non-operating income	21	254
Non-operating expenses		
Interest expenses	132	152
Share issuance costs	—	13
Miscellaneous losses	1	0
Total non-operating expenses	134	166
Ordinary profit (loss)	(942)	296
Extraordinary income		
Gain on sale of non-current assets	—	649
Subsidy income	34	30
Total extraordinary income	34	680
Extraordinary losses		
Impairment losses	—	52
Loss on tax purpose reduction entry of non-current assets	34	30
Loss on liquidation of subsidiaries and associates	—	27
Other	0	0
Total extraordinary losses	34	111
Profit (loss) before income taxes	(943)	866
Income taxes - current	4	212
Total income taxes	4	212
Profit (loss)	(947)	653
Profit attributable to non-controlling interests	326	78
Profit (loss) attributable to owners of parent	(1,273)	574

(3) Consolidated Statements of Comprehensive Income

	(Millions of yen)	
	For nine months ended December 31, 2023 (from April 1, 2023 to December 31, 2023)	For nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)
Profit (loss)	(947)	653
Other comprehensive income		
Valuation difference on available-for-sale securities	(1,046)	39
Deferred gains or losses on hedges	—	13
Foreign currency translation adjustment	51	(215)
Share of other comprehensive income of entities accounted for using equity method	5	(37)
Total other comprehensive income	(989)	(199)
Comprehensive income	(1,936)	453
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(1,549)	376
Comprehensive income attributable to non-controlling interests	(386)	76

(4) Notes on Quarterly Consolidated Financial Statements

(Notes on Changes in accounting policies)

(Application of "Accounting Standards for Corporate Tax, Resident Tax, Business Tax, etc.")

The Company has applied the "Accounting Standard for Current Income Taxes" (ASBJ Statement No. 27 revised on October 28, 2022, Accounting Standards Board of Japan (ASBJ); hereinafter the "Revised Accounting Standard of 2022") and other relevant ASBJ regulations from the beginning of the first quarter consolidated accounting period.

Revisions to categories for recording current income taxes (taxation on other comprehensive income) conform to the transitional treatment in the proviso of Paragraph 20-3 of the Revised Accounting Standard of 2022 and to the transitional treatment in the proviso of Paragraph 65-2 (2) of the "Guidance on Accounting Standard for Tax Effect Accounting" (ASBJ Guidance No. 28 revised on October 28, 2022, ASBJ; hereinafter the "Revised Application Guidance of 2022"). There is no impact for the quarterly consolidated financial statements because of this change in accounting policy.

Regarding the revision related to revised treatment on consolidated financial statements when deferring gains or losses on sale of shares of subsidiaries, etc. conducted among consolidated companies for tax purposes, the Revised Application Guidance of 2022 has been adopted from the beginning of the first quarter consolidated accounting period. There is no impact for the quarterly consolidated financial statements because of this change in accounting policy.

(Notes on Segment Information, etc.)

Segment Information

Segment information is not provided as the Group has single segment; Investment business.

(Notes on Significant Changes in Shareholders' Equity)

On June 28, 2024, the Company received payment from Governance Partners Asia Fund for a third-party allotment of new shares. As a result, capital increased by 499 million yen and capital surplus increased by 499 million yen. In addition, due to the disposal of treasury stock through the exercise of stock acquisition rights on June 28, 2024, capital surplus decreased by 163 million yen and treasury stock decreased by 201 million yen.

As a result, at the end of the current first quarter consolidated accounting period, capital was 5,925 million yen, capital surplus was 3,966 million yen, and treasury stock was 152 million yen.

(Notice Concerning Notes on Matters Regarding the Assumption of Going Concern)

No applicable items

(Notes on Consolidated Statement of Cash Flows)

The company has not prepared the quarterly consolidated statement of cash flows for the current third quarter consolidated cumulative period. However, depreciation (including amortization of intangible fixed assets except goodwill) related to the third quarter consolidated cumulative period is as follows.

(Millions of yen)

	For nine months ended December 31, 2023 (from April 1, 2023 to December 31, 2023)	For nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)
Depreciation	35	35

Information for Reference Purposes:

Consolidated Financial Results for the Nine Months Ended December 31, 2024

February 14, 2025

Consolidated Financial Statements, etc., under the Previous Accounting Standards for the Nine Months Ended December, 2024 (As of December 31, 2024)

Disclosure of consolidated financial statements, etc., under the Previous accounting standards

As of Fiscal year ended March 31, 2007 the JAIC Group has adopted “Practical Solution on Application of Control Criteria and Influence Criteria to Investment Associations” (Accounting Standards Board of Japan Practical Issues Task Force No. 20 issued on September 8, 2006), and consolidated financial statements, etc., are being prepared with the inclusion in the consolidation of some of the operational investment funds managed by the Group.

Nevertheless, to enable investors and shareholders to have an accurate understanding of the JAIC Group’s business results and financial position, we consider it essential also to disclose financial statements, etc., prepared in accordance with the previous accounting standards. Therefore, for reference purposes, the Group will continue to disclose financial statements, etc., in accordance with the previous accounting standards.

(Throughout this report, yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
December 31, 2024	1,875	241.3	349	—	543	—	512	—
December 31, 2023	549	(79.6)	(1,115)	—	(1,151)	—	(1,155)	—

	Basic earnings per share		Diluted earnings per share	
	Yen		Yen	
Nine months ended				
December 31, 2024		24.69		—
December 31, 2023		(65.25)		—

(2) Consolidated financial position

	Total assets		Net assets		Equity-to-asset ratio		Net assets per share	
	Millions of yen		Millions of yen		%		Yen	
As of								
December 31, 2024		10,813		6,983		64.6		314.50
March 31, 2024		10,438		5,670		54.0		318.21

(Reference) Equity

As of December 31, 2024: 6,983 millions of yen

As of March 31, 2024: 5,633 millions of yen

2. Outlook for the fiscal year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

The private equity investment business conducted by the Group will be significantly affected by changing factors such as stock markets, given the characteristics of the business. In addition, it has been difficult to forecast results reasonably in the rapidly changing environment. For the convenience of investors and shareholders, however, we disclose “result forecast consolidated under the Previous Accounting Standard” even though it does not have enough rationality.

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
For the year ending March 31, 2025	2,100	117.7	150	—	300	—	250	—
	~	~	~	~	~	~	~	~
	2,250	133.2	300	—	450	—	400	—

	Basic earnings per share
	Yen
For the year ending March 31, 2025	11.26
	~
	18.01

(Note) Revision from the latest earnings forecast: Yes

Basic earnings per share in above chart is calculated by the number of shares issued and outstanding excluding the number of shares of treasury stock as of December 31, 2024.

The “result forecast consolidated under the Previous Accounting Standard” and any other forward-looking statements in this document are based upon the information currently available to JAIC at the time of writing and certain assumptions. The achievement is not promised. Numerous factors could cause actual results to differ materially from these result forecasts.

For details, please refer to “Notice of Revision on “Result Forecast Consolidated under the Previous Accounting Standard” disclosed on February 14, 2025 (Japanese-language only).

3. Business Performance and Financial Condition

(1) Breakdown of operating revenue and operating cost

(Millions of yen)

	For the nine months ended December 31, 2023 (from April 1, 2023 to December 31, 2023)	For the nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)	For the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Total operating revenue	549	1,875	964
Management fees	115	117	149
Proceeds of sales of operational investment securities	335	919	654
Fund interests income and Income gains etc.	47	769	74
Other operating revenue	50	69	85
Total operating cost	879	758	1,392
Cost of securities sold	179	635	451
Investment write-offs & Provision for allowance for possible investment losses	491	19	645
Fund interests losses etc.	196	88	279
Other operating cost	11	15	16
Operating gross profit	(329)	1,117	(427)

4. Consolidated Financial Statements

(1) Consolidated Balance Sheets

	(Millions of yen)	
	As of March 31, 2024	As of December 31, 2024
Assets		
Current assets		
Cash and deposits	1,750	3,469
Operational investment securities	8,612	6,983
Allowance for possible investment loss	(1,087)	(587)
Operating loans	931	600
Other	91	164
Allowance for doubtful accounts	(112)	(14)
Total current assets	10,187	10,615
Non-current assets		
Property, plant and equipment		
Buildings and structures	38	38
Accumulated depreciation	(9)	(11)
Buildings and structures, net	28	27
Vehicles, tools, furniture and fixtures	59	47
Accumulated depreciation	(52)	(42)
Vehicles, tools, furniture and fixtures, net	7	5
Land	0	0
Total property, plant and equipment	35	32
Intangible assets		
Other	110	79
Total intangible assets	110	79
Investments and other assets		
Investment securities	75	57
Other	28	27
Total investments and other assets	104	84
Total non-current assets	250	197
Total assets	10,438	10,813

(Millions of yen)

	As of March 31, 2024	As of December 31, 2024
Liabilities		
Current liabilities		
Short-term borrowings	318	323
Accrued expenses	46	26
Income taxes payable	54	48
Provision for bonuses	45	20
Other	164	86
Total current liabilities	630	506
Non-current liabilities		
Long-term borrowings	3,996	3,172
Deferred tax liabilities	13	15
Retirement benefit liability	127	134
Total non-current liabilities	4,137	3,322
Total liabilities	4,767	3,829
Net assets		
Shareholders' equity		
Share capital	5,426	5,925
Capital surplus	3,505	3,841
Retained earnings	(3,354)	(2,841)
Treasury shares	(353)	(152)
Total shareholders' equity	5,224	6,772
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	321	112
Deferred gains or losses on hedges	(13)	—
Foreign currency translation adjustment	101	98
Total accumulated other comprehensive income	409	211
Share acquisition rights	36	—
Non-controlling interests	0	—
Total net assets	5,670	6,983
Total liabilities and net assets	10,438	10,813

(2) Consolidated Statements of Income

	(Millions of yen)	
	For nine months ended December 31, 2023 (from April 1, 2023 to December 31, 2023)	For nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)
Operating revenue	549	1,875
Operating costs	879	758
Operating gross profit (loss)	(329)	1,117
Selling, general and administrative expenses	785	767
Operating profit (loss)	(1,115)	349
Non-operating income		
Interest income	3	1
Dividend income	1	1
Foreign exchange gains	12	247
Rental income from facilities	3	3
Miscellaneous income	0	0
Total non-operating income	21	253
Non-operating expenses		
Interest expenses	55	45
Share issuance costs	—	13
Miscellaneous losses	1	0
Total non-operating expenses	57	59
Ordinary profit (loss)	(1,151)	543
Extraordinary losses		
Loss on sale and retirement of non-current assets	0	0
Loss on liquidation of subsidiaries and associates	—	27
Total extraordinary losses	0	28
Profit (loss) before income taxes	(1,151)	515
Income taxes - current	3	2
Total income taxes	3	2
Profit (loss)	(1,155)	512
Loss attributable to non-controlling interests	(0)	—
Profit (loss) attributable to owners of parent	(1,155)	512